EPIC Contract Program Management Plan

2022 EPIC Summer Workshop





Project Management Plans

The 100% completed EPIC Contract Project Management Plan (PMP) consists of the following component plans, supporting plan, and Task Order PMPs and the Project Management Plans for both Task Order 1 and Task Order 2. The following documents have been delivered as part of this completion:

EPIC Project Management Plan						
Component Plans *	Supporting Plans **	TO Project Management Plans *				
Project Scope Management Plan	Transition-in Plan	TO 001 Project Management Plan				
Schedule Management Plan	Stakeholder Involvement Plan	TO 002 Project Management Plan				
Cost Management Plan	Configuration Management Plan	•				
Risk and Opportunity Management Plan	Procurement Management Plan	•				
Release Management Plan	Small Business Management Plan	•				
Quality Management Plan	Transition-out Plan					
Communication Management Plan	Subcontracts Management Plan					
Staff Management Plan	OCI Avoidance Plan					

- Component Plans are within the PMP
- ** Supporting Plans are external to the PMP but necessary for Project Execution
- *** Task Order (TO) Plans supplement the EPIC Plan and contain TO specific information

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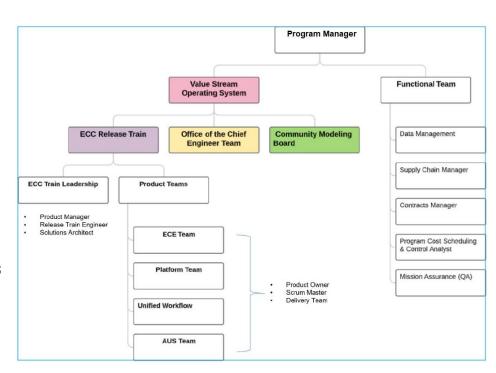






Staffing / Organization:

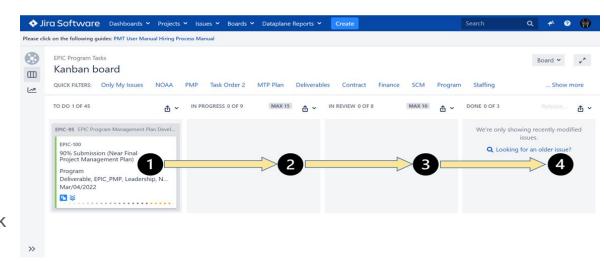
- 95% of staff is on-boarded (36 out of 38)
- Organizational Structure consists of a Value Stream and a Functional Stream
- Implementing 2x Weekly Program Status meetings between Raytheon and EPIC Program Team (EPT)
- Implementing Weekly Technical Exchange meetings with Raytheon and EPIC Stakeholders
- Bi-Monthly Contract meetings with Raytheon, EPT, and Acquisition and Grants Office (AGO)
- Deliver Weekly and Monthly Status Reports, along with Spend Plans, across all Task Orders





Project Scope Management:

- Developed EPIC Scope
 Management Methodology,
 including the Work breakdown
 Structure (WBS)
- Developed and implement "Definition of Done" for completed project and SAFe deliverables
- Task Order (TO) Performance Work Statement (PWS) requirements defined as tickets in Jira, and aligned to SAFe deliverables also defined as Jira tickets





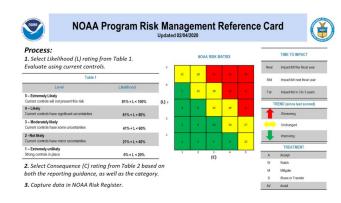




Risk Management

- Developed a Risk template in RTX JIRA to track all Risks across the EPIC Program.
- Established monthly reviews of the EPIC Program Risk Registry, with NOAA EPT.
- In PI 3 we introduced the concept of Team and Train Level Risks being incorporated into the ECC NOAA JIRA project.
- In PI 3 we will look at reworking the program risks to match the <u>NOAA Project Risk</u> Management Reference card

	Key	Summary	Risk Statement	Status	Assignee
!	ECC-40	(ECE) Not having access to the platforms that will be called for displaying metrics.	If we do not have access to these various platforms, then we will not be able to design and implement this dashboard widget.	CLOSED	Jamiel Farha
!	ECC-43	Access to all tier 1 HPC Systems	If team members don't have access to the HPC systems, then the work will be delayed or blocked	RESOLVED	Cam Sherrel
	ECC-165	Need Resources to Support SRW & MRW	If resources don't onboard, we will not have capacity to support SRW & MRW	OWNED	Stylianos Flampouris
1	ECC-168	Meetings with 3rd Party - ACIO	If the 3rd party doesn't happen in a timely manner, work will be delayed/blocked	ACCEPTED	Keven Blackman
1	ECC-163	ELK Components Fail	IF one of the ELK components fail to run, we will need to find a new solution	MITIGATED	Marcus Delponte





Quality Management

Contract Deliverables

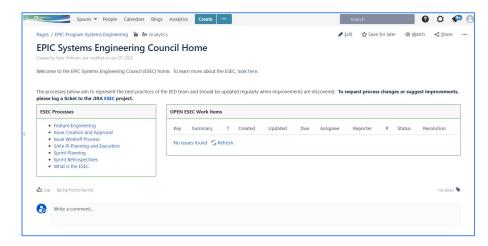
- All documentation will go through the Raytheon Document Management (DM) to ensure proper formatting and structure.
- The Raytheon Quality Engineer and a member of the Office of the Chief Engineer (OCE) will review all deliverable documents for completeness, technical accuracy, and for consistency internally and with other contractual documents, prior to submission to the government.
- External-facing documentation will be reviewed by the Raytheon PM, and member of the OCE, and then the EPIC PM prior to submission to the broader stakeholder community.

Engineering (Architecture, Code, Design, and System) Quality

 Raytheon has established the EPIC System Engineering Council (ESEC). The purpose of the ESEC is to develop and take ownership of a collective set of standards and compliance requirements that the program will follow.

Flow Quality

- Raytheon is using JIRA to manage the flow of work between EPICS (agile term),
 Features, and User Stories for Scrum teams.
- The JIRA model ensures that all User Stories have Acceptance Criteria, are tied to a Feature, have points assigned (estimations), and have been approved by the Product Owner / Scrum Master prior to being worked. All this help to ensure that the quality of the flow of the work.









Stakeholder Involvement Plan - Highlights

Four groups of Stakeholders were identified:

Stakeholder Category	Stakeholder Description	Engagement Method
NOAA Environmental	Stakeholders in this category consist of key members and individuals that are part of the various NOAA Environmental services (i.e., NOAA Modeling Board, Operations Centers, NWS/OAR)	SAFe/Agile, In-person meetings, Individual engagement
UFS Working Groups	Stakeholders in this category consist of key personnel on the EPIC team, including members of integral steering committees (i.e., Developmental Testbed Center (DTC), UFS R20-02R Project, Unified Forecast System (UFS) working groups etc.).	SAFe/Agile, In-person meetings, Individual engagement, engagement on Working Groups
Weather Enterprise: Government	Stakeholders in this category consist of individuals and external entities, and other government agencies outside of NOAA (Congress, NASA, US Navy, NCAR, DTC, etc.) that are generating products or services that add value to the Weather Enterprise	Public Relations, social media, Community Modeling Board
General Public	Stakeholders in this category consist of individuals and external stakeholders, outside the Federal Government, gained through community outreach and engagement. Examples would be American Meteorological Society (AMS), Universities, Graduate Students, Private sector companies in the Weather field.	Public Relations, social media, digital marketing, Conferences







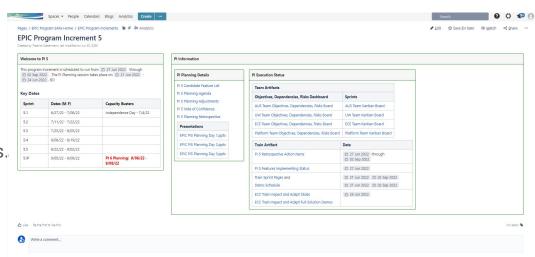
Configuration Management Plan - Highlights

- The Configuration Management Lead manages scope, progress, dependencies, and risks associated
 with the overall releases. Having a central focal point will make sure that the end-to-end lifecycle of
 the release is being tracked through completion.
- The Configuration Management team collaborates with UFS Code Managers across NOAA, to manage the release scope and understand how EPIC stakeholders will integrate into the overall release goals. They also facilitate collaboration by attending daily meetings, communicate with developers and reviewers, manage peer-reviews, and track regression test completion.
- Collaboration points during release planning cycle focus on the architectural requirements, selection criteria, documentation, and release objectives that all support the overall release goals.
- Configuration Management standards are implemented so all EPIC-managed UFS repositories conform to an evaluation process that consists of peer-reviews, commits, security standards, and documentation.



Scaled Agile Framework - Highlights

- Conduct 3-Month Program Increments
 (PIs), with PI Planning week, 5 bi-weekly
 Sprints, and Inspect & Adapt.
- Track the Team Backlogs for each Agile
 Team, including assigned Features,
 Objectives, and Stories, on a weekly basis.
- Conduct Program Backlog review meetings with the EPT, Agile Team Product Owners (Pos), and EPIC Stakeholders, towards the end of each PI.





EPIC 5 Year Contract Strategic Plan

- Held a full day Retreat for EPIC
 Program leadership to create 5 Year
 EPIC Program Roadmap, which show the program maturity, via milestones, across each Contract Year (CY).
- Aligned the Contract Strategic Plan with the EPIC and UFS Strategic Plans, along with the NOAA 2021 Priorities for Weather Research report.
- Align the Contract Strategic Plan with Raytheon's vision for developing, sustaining, and evolution of the EPIC infrastructure, to be used for fostering weather modeling innovations in the Cloud.

